

AP/ADMS 3660 Section H

Business Ethics and Corporate Social Responsibility

School of Administrative Studies, Faculty of Liberal and Professional Studies

ONLINE COURSE DELIVERY

• This is an online asynchronous course. You will completed this course at your own pace.

Interactive Zoom Session: Monday, 19:00-20:30

Course Director: Sophia Kusyk, Ph.D.

Phone: 416-736-5210

E-mail: skusyk@yorku.ca Virtual Office hours: Scheduled by appointment

TECHNICAL REQUIREMENTS

Several platforms will be used in this course (e.g., eClass, zoom, etc.) through which students will interact with the course materials, the course director/TA, as well as with one another. The class will meet in voluntary zoom sessions and office hours will be conducted via zoom.

Please note the following:

- Zoom is hosted on servers in the U.S. This includes recordings done through Zoom.
- If you have privacy concerns about your data, provide only your first name or a nickname when you join a session. Let the instructor know before the session about your use of nickname/first name.
- You will be recorded during zoom sessions. The system is configured in a way that all
 participants are automatically notified when a session is being recorded.
- You will need access to high speed internet to follow the zoom sessions and to complete your online quizzes.

Additional resources and some useful links for sstudent computing information, resources and are listed here:

Student FAQs for eClass.

- Zoom@YorkU Best Practices
- Zoom@YorkU User Reference Guide
- Computing for Students Website
- Student Guide to eLearning at York University

COURSE DESCRIPTION

This course introduces students to the relevant issues in ethics and social responsibility in business via three pillars: Good management, good company and good citizenship. After completing this course students leave equipped with conceptual tools to identify, think critically about, and resolve ethical issues at the individual, organizational, and societal levels.

LEARNING OBJECTIVES

- To increase the awareness of the ethical dimension of business and its decision making process across all functions.
- To become familiar with the social standards, values, ethical principles and moral philosophy that provide criteria for decision making.
- The role of business ethics in the Canadian as well as global business environment and to recognize the challenges of business social responsibility.
- To develop critical thinking skills via the application of concepts and theories to business cases.

COURSE MATERIAL

- Textbook: Text An Introduction to Business Ethics, Joseph DesJardins, 6th Edition. (2020), New York: McGraw-Hill/Irwin.
- Supplemental activities posted on the course website throughout the semester.
- Powerpoint slides.

You are expected to prepare course material as indicated on the eClass website before the zoom class.

IMPORTANT DATE

Last date to drop course without receiving a grade: November 12th, 2021.

STUDENT ASSESSMENT				
Assignment	Grade Weight	Due/date		
1) Quizzes	30%	Complete asynchronous quizzes at your own time on eClass course website anytime within the designated modules. (no quiz extensions)		
• Quiz 1 (6 %) (covers modules 1-2)		anytime Module 1-2 September 08 th – September 17 th (noon)		
• Quiz 2 (6 %) (covers modules 3-4)		anytime Module 3-4 September 20 th – October 1 st (noon)		
• Quiz 3 (6 %) (covers modules 5-6)		anytime Module 5-6 October 4 th – October 22 nd (noon)		
• Quiz 4 (6 %) (covers modules 7-8)		anytime Module 7-8 October 25 th – November 5 th (noon)		
• Quiz 5 (6 %) (covers modules 8-9)		anytime Module 9-10 November 8 th – November 19 th (noon)		
 2) Discussion Forum Discussion Contribution (1 random selected for grading, 10%) Discussion Reflection Essay (2 X 10% each) 	30%	Complete asynchronous discussion at your own time on eClass course website within the designated module(s).(no late submissions to discussion forums) * Copy of discussion threads and replies are due Module 11, November 27th (noon).		
Discussion 1Discussion Reflection Essay 1 (10%)		 Discussion 1 (modules 2,3,4) Submit original thread, due Module 2, anytime September 13th - 17th (noon) Submit original thready reply, due Module 3, anytime September 13th-24th (noon) Submit discussion reflection essay, due Module 3, due October 1st (noon) 		
Discussion 2Discussion Reflection Essay 2 (10%)		Discussion 2 (modules 5,6,7) • Submit original thread, due anytime Module 5, October 4 th -8 th (noon) • Submit original reply, due anytime Module 6, October 4 th - 22 nd (noon) • Submit discussion reflection essay, due anytime Module 7, October 29 th (noon)		
3) Final Group Case Analysis Assignment	40%	Complete group project within 3 weeks. Submit online via Turnitin course website. (no late submissions) Group Project Members Assigned, Module 8th, Noveber 5th (noon): Assigned by instructor Group Project Topic due Module 9, November 12th (noon) Group Project due Module 12, December 3rd (noon) Group Project Peer Assessment due Module 12, December 3rd(noon)		
TOTAL	100%			

1) Quizzes (30%): Individual open book timed quizzes

You are expected to complete each quiz individually at your own convenience within 2 weeks. Multiple choice quizzes draw from zoom course discussions and other course material. See the course schedule for quiz times and dates. Quiz material will come from zoom lectures, assigned readings, our textbook and are open book. Quizzes will be conducted on eClass. Quizzes are open for 2 modules and once opened you have 2 minute per question to complete each question in sequential order. In the event you miss a quiz you must provide proof of technical difficulties. The instructor will also seek information technology proof that student was online and experiencing difficulties for the 2 weeks that the quiz was open. If no proof is available, the grade will be zero as the student has had the opportunity to complete the quiz within 2 modules.

2) Discussion Forum (30%)

This grade component is made up of

- participation in the discussion forum (2 discussions, 5% each)
- reflection on the discussion forum (2 reflection essays, 10% each)

Part of our course learning will be from each other via the discussion forum. Professional behavior is required from all students in the discussion forum. Discussion instructions and rubric are on our course website.

This grade component is made up of

- participation in the discussion forum 2 discussions (5% each)
- submission of 2 discussion reflection essay (10% each)

Discussion instructions and rubric are on our course website.

The short essay assignments of 600 words each will be open-book, written assignments that cover the discussion forum questions. Detailed instructions of how to complete and submit the assignments are included in the corresponding module. Late assignments will receive a grade of zero. Students have one week to request a reevaluation of any submitted assignment.

3) Case Analysis Assignment (40%): Group Project

This grade component is made up of:

- Group assignment (40%)
- Peer assessment (possible 20% deduction)

The case analysis assignment will cover all of the material in the course. Instructions will be provided on how to submit the assignment. Late assignments and late peer assessments will be subject to a grade deduction of 5% per late day submission.

This assignment will be completed in groups and the final assignment mark has two components: Final paper assignment mark worth 80% of total assignment grade and peer assessment mark worth 20% of total assignment grade. The maximum mark for your total mark is fixed at the assignment grade as marked by the instructor. The peer assessment score confirms or reduces the overall assignment grade depending on the student performance in the group as graded by the group. This mark distribution penalizes those students who receive less than 8/10 on their combined peer assessments score. (See *Final Assignment Grade Example: 80% Assignment Grade and Range of Peer Assessment Grades* below.)

<u>Final Assignment Grade Example:</u> 80% Assignment Grade and Range of Peer Assessment Grades

For example your final assignment score is 80%, depending on your peer evaluation you will receive the following grade:

assignment grade	peer grade	final grade
80%	20/20	80%
80%	10/20	70%
80%	0/20	60%

5) Student conduct

Students, course instructors and staff have a joint responsibility to create and maintain a welcoming and inclusive learning environment. All students are expected to conduct themselves in accordance with the <u>Code of Student Rights and Responsibilities</u>. Whether online or in-person, students and course instructors are expected to cultivate and sustain a professional relationship characterized by mutual respect and courtesy. In all classrooms, any <u>disruptive and/or harassing behaviour</u> will not be tolerated. To ensure that you adhere to the rules of the virtual classroom, please review what counts as proper 'netiquette' (the basic rules for communicating with others in online spaces) by consulting the <u>student guide to e-learning</u>.

If you experience an inappropriate online incident that makes you feel unsafe or uncomfortable, please contact your course instructor immediately.

CLASS SCHEDULE

GOOD MANAGEMENT: ETHICS AND RESPONSIBILITY

Modu	ules	Learning Journey	Milestones
Module 1	Navigating a VUCA World Week of September 8th Topics: Getting ready for a VUCA World Introduction for business ethics & the need for responsible/ visionary/ethical	EClass website onboarding: Familiarize yourself with the course (30 min) Read: DesJardins (2020). Chapter 1 (60 min) Read: Visser, W. (2014) The failure of CSR 1.0. CSR 2.0: Transforming Corporate Social Responsibility. Heidelberg: Springer. Course Link. (pg 21-34) (30 min) Watch: It's a VUCA world. (May 05, 2017) Deloitte. Centre for Executive Education (CEE). (3 min) Review: Lecture slides (30 min)	Quiz 1: opens September 8 th (noon)
	leadership Introduction to final group assignment		
		ne goal of the introductory session is to familiarize streasons for learning business ethics.	tudents with the

What is good?

Week of September 13th

Topics:

- Ethical frameworks
- Ethical reasoning

Watch: Apple CEO Tim Cook on Ethical Leadership (May 20, 2013). Duke University The Fuqua School of Business Leadership Series at (3 min)

- Read: DesJardins (2020). Chapter 2 (60 min)
- Read: Hogenboom, M. Traits that make human beings unique. (July 06th, 2015).
 British Broadcasting Corporation. (BBC) (20 min)
- Review: Lecture slides (30 min)

Attend: Interactive zoom (90 min) -> course

overview & lecture

Commented [SK1]: insert new dates

Contribute to Discussion 1:

Original thread September 12th -17th (noon)

Quiz 1: closes September 17th (noon)

Session Summary: What is ethics and morality? The session then begins to introduce several of the moral standards one can use to engage in ethical decision-making, which forms the central building block or tool of analysis for the course. We explore ethics with an in-class exercise.

Accountability & Organizational (Ir)Responsibility Week of September 20th

Topics:

- Social responsibility theory
- Stakeholder theory

- Read: DesJardins (2020) Chapter 3 (60 min)
- Read: Milton Friedman's "The Social Responsibility of Business is to Increase its Profits". (available at the library) (60 min)
- Read: Bonini, S. M., Mendonca, L. T.
 Oppenheim, J.M. (2006). When social issues become strategic. McKinsey Quarterly (2): 19-31. (30 min)
- Review: Lecture slides (30 min)
- Discussion Forum Reading: Handy, C. (2002). What's a business for? Harvard Business Review, Dec. https://hbr.org/2002/12/whats-a-business-for

Attend: Interactive zoom lecture (90 min)

Contribute to Discussion 1:

 Original reply September 13th-24th (noon)

Quiz 2: Opens September 20th (noon)

Session Summary: This session moves the discussion from moral standards to the debate over the proper extent of a business firm's obligations towards society. We assess CSR in light of several business cases

THE GOOD COMPANY: MANAGING ORGANIZATIONAL ETHICS

Managing by Values: Image or Identity

Week of September 27th

Topics:

- Organization al Mission, Vision and Values
- Compliance
- Organization al Identity

• Read: DesJardins (2020). Chapter 4 (60 min)

- Prepare case: Toy Wars Velasquez, M. (1986) Business Ethics: Concepts and Cases. (20 min)
- Read: Lencioni, P. (2002) Make your values mean something. Harvard business review: 113-117. (30 min)
- Read: Pruzan, P. (2001) Corporate Reputation: Image and identity. Corporate Reputation Review (4), 50–64. (30 min)
- Review: Lecture slides (30 min)
- Discussion Forum Reading: McCoy, Bowen H. (1997). The parable of the Sadhu. Harvard Business Review, July/Jun97, (75)3: p. 2

Attend: Interactive zoom lecture (90 min)

Submit Discussion Reflection Essay 1 Due October 1st, Sunday (noon)

Quiz 2: Closes
October 1st (noon)

Session Summary: In this class we explore how to CSR can be managed within an organization. The case Toy Wars demonstrates the role of structure, values and mission in steering employee behavior and we complete an in-class values audit exercise.

Adding Value & institutionalizing Ethics Week of October 4th Topics: Community Engagement Socially Responsible

Investments

Accounting Triple Bottom

Social

Line

- Watch: Business Roundtable Goals for changing role of corporations. (2019) (7 min)
- Read: Porter, M. and Kramer, M. (2006)
 Strategy and society: The link between
 competitive advantage and corporate
 social responsibility. Harvard Business
 Review 84 (12): December. (available at
 the library) (30 min)
- Watch: Smartest Guys in the Room (2006,trailer). Magnolia Pictures (2 min) for in class case discussion.
- Explore: The Global Reporting Initiative (GRI). (N/A current) https://www.globalreporting.org (15 min)
- Review: Lecture slides (30 min)

Attend: Interactive zoom lecture (90 min)

Contribute to Discussion 2:

 Original thread by October 4th-8th (noon)

Quiz 3: Opens October 4th (noon)

Session Summary: In this class we explore how to CSR can be managed within an organization for value creation beyond shareholders towards stakeholders. In particular we will look how ownership can evolve to corporate citizenship.

READING WEEK: October 9th - 15th

odule 6

Market Place: Protection & Marketing

Week of October 18th

Topics:

- Product recalls
- Marketing ethics

- Read: DesJardins Textbook (2020) Chapter 8 (60 min)
- Read: DesJardins Textbook (2020) Chapter 9 (60 min)
- Complete: Interactive on-line module with activities. No zoom lecture. See power point slides for embedded activities. (90 min)

Contribute to Discussion 2:

Original reply
 October 4th – 22nd (noon)

Quiz 3: Closes October 22nd (noon)

Session Summary: This fully remote interactive online session covers ethical issues involved in marketing products and services to consumers with case examples. Various positions on manufacturer's obligations are presented, including the contract view (i.e., buyer beware), due care (i.e., seller take care), or social cost (i.e., seller beware).

GOOD CITIZENSHIP AND STAKEHOLDER MANAGEMENT: PEOPLE. PLANET. PROFIT

PEOPL	LE. PLANET. PROFIT		
Module 7	Employee Duties: Professional Obligations Week of October 25th	 Read: DesJardins (2020) Chapter 7 Textbook (60 min) Watch: Subprime. Crisis in a nutshell – 2008, Financial meltdown explained. January 13, 2014. (12 min) Watch: Jewish Learning Institute (JLI). (Jan. 13, 2012) The Ethics of Insider 	Attend: Interactive zoom lecture (90 min) Submit Discussion Reflection Essay 2 due October 29th (noon) Quiz 4: Opens
	Topics: • Greed and conflicts of interest • Insider trading • Theft and fraud • Whistle-blowing	Trading. Money Matters Lesson One Preview. (3 min) Review: Lecture slides (30 min)	October 25 th (noon)
	Session Summary: In	this session we cover employee obligations whe	n confronted with conflict of

interest and corporate crime.

	Employee Rights	Read: DesJardins Textbook (2020) Chapter 6 (60 min)	Quiz 4: Closes November 5 th (noon)
	Week of	Read: DesJardins Textbook (2020) Chapter 11 (60 min)	Attend: • Group Project Interactive zoom
le 8	November 1st	Review: Lecture slides (30 min)	Q & A.Review your final
Module	Topics: Discrimination and harassment Privacy	Complete: Interactive on-line module with activities. See power point slides for embedded activities. (90 min)	group members on the course website. (Posted November 1st (noon).
	 Health and safety 		

Session Summary: This session deals with the rights of employees from an ethical perspective and covers important topics including discrimination, sexual harassment, right to health and safety of employees and work-life balance.

Global Business Ethics

Week of November 8th

Topics:

- International business ethics
- Corruption
- Human rights and supply chain management

- Read: DesJardins 92020) Chapter 12 Textbook (60 min)
- Watch: Source: FCPA compliance. FCPA Video Training Series: Episode 1. Featuring Tom Fox. Jan 14, 2014 (6 min)
- Watch: The 2 Euro T-Shirt A Social Experiment (2015) Fashion Revolution. (2min)
- Review case: Charles Veillon, S.A. (A).
 Sharp Paine, L. (2007) Harvard Business
 School Case. 9-307-002. (Case summary available on course website) (10 min)
- Review: Lecture slides (30 min)

Attend: Interactive zoom lecture (90 min)

Quiz 5: Opens November 8th (noon)

Group Project:

 Submit project company/issue topic proposal.
 Friday, November 12th (noon)

Session Summary: In this session we cover employee obligations when confronted with conflict of interest and corporate crime.

odule 10

Planet: Sustainable Organizations

Week of November 1

Topics:

- Homocentric vs. Ecocentric view
- Business and the natural environment

• Watch: An inconvenient Truth The Sequel. (2017) Paramount Pictures Trailer. (5 min)

- Read: DesJardins (2020) Textbook. Chapter 10 (60 min)
- Read: Pielke, R. (Oct 27, 2019) Forbes. The World Is Not Going To Halve Carbon Emissions By 2030, So Now What? (20 min)
- Review Case: AES Global Values. Sharp Paine, L. (2000) Harvard Business School Case. 9-307-002. (Case summary available on course website.) (10 min)
- Review: Lecture slides (30 min)

Attend: Interactive zoom lecture (90 min)

Group Project:

Work on your group project.

Quiz 5: Closes November 19th (noon)

Session Summary: This session focuses on the strategic opportunities of resource management and interrelated ethical choices. It also deals with the concept of our environmental footprint and how new choices for sustainability offer a new horizon of business options.

dules 11-12

In GOOD Company?

Weeks of Nov 22nd - Dec 3rd Group Project: Work on your group project.

Submit: Group Project due Friday December 3rd (noon)

Submit: Peer Assessment due Friday December 3rd (noon)

RELEVANT UNIVERSITY REGULATIONS

Academic Honesty

The Faculty of Liberal Arts and Professional Studies considers breaches of the Senate Policy on Academic Honesty to be serious matters. To quote the Senate Policy on Academic Honesty. The Policy on Academic Honesty is an affirmation and clarification for members of the University of the general obligation to maintain the highest standards of academic honesty. As a clear sense of academic honesty and responsibility is fundamental to good scholarship, the policy recognizes the general responsibility of all faculty members to foster acceptable standards of academic conduct and of the student to be mindful of and abide by such standards. Suspected breaches of academic honesty will be investigated and charges shall be laid if reasonable and probable grounds exist.

Students who engage in academic dishonesty can be subject to disciplinary action under the Senate Policy on Academic Honesty. Lack of familiarity with the Senate Policy and Guidelines on Academic Honesty does not constitute a defense against their application. Some academic offences can also constitute offences under the Criminal Code of Canada, which means that you, as a student, may also be subject to criminal charges.

Students should review the York Academic Honesty policy for themselves at: http://www.yorku.ca/secretariat/policies/document.php?document=69
Students might also wish to review the interactive on-line Tutorial for students on academic integrity, at: http://www.yorku.ca/tutorial/academic_integrity/

As a student at York University, you have a responsibility to not only understand, but also play an important part in upholding the integrity of the academic experience. The Faculty of Liberal Arts and Professional Studies at York University supports the International Center for Academic Integrity's <u>definition of academic integrity</u>. That is, you will be committed to acting in all academic matters, even in the face of adversity, with honesty, trust, fairness, courage, respect and responsibility.

How can you demonstrate academic integrity in the completion of your course?

- Respect the ideas of others: Your course work should represent your own knowledge and
 ideas. You should not falsely claim credit for ideas that are not your own, by presenting
 another's work as yours. If you are quoting, paraphrasing, or summarizing another person's
 work in order to support your own ideas, identify the work and the author through proper
 citation practices. For more information about how to cite properly, use the <u>Student Papers
 and Academic Research Kit</u> (SPARK). You can improve your writing, research, and personal
 learning abilities through the <u>Learning Commons</u>.
- Respect your peers: Know when you are allowed to collaborate. Ask your instructor about
 what group work entails when it comes to the sharing of work. In test situations and
 assignments, don't steal or give answers to your peers. Cheating and aiding in a breach of
 academic honesty are both against York University's academic honesty policy.
- Respect your course instructor(s): Understand what the instructors are asking of you in class,
 in assignments, and in exams. If you are unsure, ask your professor or teaching assistant.
 They are committed to making you feel supported, and want to assess you fairly and with
 integrity. Please do not submit the same piece of work for more than one course without your
 instructor's permission.
- Respect yourself: When you act with integrity, you know that your work is yours and yours
 alone. You do not allow others to impersonate you on tests and exams. You do not buy or
 otherwise obtain term papers or assignments. You do the work. As a result, you know that
 you earned the grades that you receive, so you can be proud of your York degree. By acting

- with integrity in your course work, you are also practicing a valuable professional skill that is important in all workplaces.
- Take responsibility: If you have acted in an academically dishonest way, you can
 demonstrate courage and take responsibility for your mistake. You can admit your mistake to
 your course instructor as soon as possible.

Turnitin

To promote academic integrity in this course, students will be normally required to submit their written assignments to Turnitin (via the course eClass) for a review of textual similarity and the detection of possible plagiarism. In so doing, students will allow their material to be included as source documents in the Turnitin.com reference database, where they will be used only for the purpose of detecting plagiarism. The terms that apply to the University's use of the Turnitin service are described on the Turnitin.com website.

Religious Accommodation

York University is committed to respecting the religious beliefs and practices of all members of the community, and making accommodations for observances of special significance to adherents. For more information on religious accommodation, please visit: https://w2prod.sis.yorku.ca/Apps/WebObjects/cdm.woa/wa/regobs

Academic Accommodation for Students with Disabilities

The nature and extent of accommodations shall be consistent with and supportive of the integrity of the curriculum and of the academic standards of programs or courses. Provided that students have given sufficient notice about their accommodation needs, instructors shall take reasonable steps to accommodate these needs in a manner consistent with the guidelines established hereunder. For more information please visit the Disabilities Services website at http://www.yorku.ca/cds/

During regular course delivery York's disabilities offices and the Registrar's Office work in partnership to support alternate exam and test accommodation services for students with disabilities at the Keele campus. For more information on alternate exams and tests please visit http://www.yorku.ca/altexams/

Please note that with the move to an online/virtual learning environment, accommodated tests and exams will not be coordinated by Alternate Exam & Test Scheduling during the term. Instead, test and exam accommodations, such as additional time, will need to be put in place by course instructors.

Please let the course instructor(s) know as early as possible in the term if you anticipate requiring academic accommodation, so that your accommodation needs can be discussed and considered within the context of this course.

NOTICE REGARDING ZOOM MEETINGS

Your course may involve the use of Zoom. Zoom is an online videoconferencing software that can be used to host lectures, tutorials or virtual office hours in real time.

Please note that Zoom is hosted on servers in the U.S. Zoom meeting content (e.g., video, audio and text chat) has been restricted to only pass through servers in Canada and US data centres; it will not pass through international data centres, such as those in China. Although it is not possible to exclude the US data centres at this time, Zoom is developing this functionality and will implement it as soon as possible. All audio, video, screen-sharing and text content will be encrypted in transit between your device and Zoom's servers, which will prevent unauthorized

third parties from intercepting the content of your Zoom meeting. For more information, please visit Zoom at YorkU. (https://lthelp.yorku.ca/94581-zoom/zoom-meeting-etiquette).

Privacy At the moment, the name you use with Zoom and metadata about how you use the application will be stored on servers outside of Canada. If you have privacy concerns, you can disable both audio and video. You can also provide only your first name or a nickname when you join a session. If you choose to rename yourself, please let your instructor or TA know immediately.

You can rename vourself in 4 easy steps.

- 1. After entering the Zoom meeting, click on the Participants icon at the bottom of the
- 2. Find your name in the Participants list on the right side of the Zoom window
- 3. Hover over your name and click the Rename button.
- 4. Enter the name that you would like to use in the Zoom meeting, and click OK.

Please note that lectures and/or tutorial sessions may be recorded so that they can be made available to students who are not able to attend class. Zoom is configured in such a way that all participants will be automatically notified when a session is being recorded. In other words, a session cannot be recorded without you knowing about it. If you do not wish to be seen or heard during a recorded session, please keep your camera and/or microphone turned off.

Participation. Your course instructor will enable you to ask questions through the chat panel. Inappropriate or disrespectful language in the chat panel will not be tolerated.

You may also participate through Zoom's nonverbal feedback features. These features can be accessed by clicking on the Participants icon at the bottom of the window. Once the Participants sidebar is opened, you will see the option to Raise Hand. By clicking on Raise Hand, a blue hand will be raised. Please click on the Raise Hand button again to lower your hand once your question has been answered. You are tasked with using the various Zoom features in a responsible manner. Your course instructor and/or TA will reserve the right to remove anyone who does not behave accordingly.















Raise Hand

go slower go faster

INTELLECTUAL PROPERTY NOTICE

All materials prepared for ADMS 3600 at York University are the intellectual property of the Dr. Sophia Kusyk unless otherwise stated. Course materials should only be used by students enrolled in this course. This can include the following material: lecture handouts, spoken and written presentations, audio and video recordings, PowerPoint slides, as well as questions and/or solution sets for assignments, quizzes, tests and final exams, among other pieces of intellectual property. As a student in this course, you may not publish, post on an Internet site, sell, or otherwise distribute any of this work without the instructor's express permission. Unauthorized or commercial use of these materials is strictly prohibited. Third party copyrighted materials (such as book chapters, journal articles, music, videos, etc.) have either been licensed for use in this course, or fall under an exception or limitation in Canadian copyright law. Copying this material for distribution (e.g. uploading material to a commercial third-party website, or online sharing of course material with people outside of the course) may lead to a charge of misconduct under York's Code of Student Rights and Responsibilities and the Senate Policy on Academic Honesty. In addition, you may face legal consequences for any violation of copyright law.