YORK UNIVERSITY Faculty of Liberal Arts and Professional Studies School of Administrative Studies

Management Information Systems

ADMS 2511 - Section C

Fall 2023 COURSE OUTLINE

COURSE INFORMATION

Instructor: Dr. Mohsen Javdan Email: mjavdan@yorku.ca

Class Days & Time: Thursdays 11:30 AM to 02:30 PM

Class Location: Stedman Lecture Halls (SLH) E

First class: Thursday, September 7 Last class: Thursday, November 30

Send email from inside the YorkU.ca domain only. Email from outside the YorkU.ca domain may be blocked. Always close your email correspondence with your name, student number, and class section.

LAND ACKNOWLEDGEMENT

York University recognizes that many Indigenous Nations have longstanding relationships with the territories upon which York University campuses are located that precede the establishment of York University. York University acknowledges its presence on the traditional territory of many Indigenous Nations. The area known as Tkaronto has been care taken by the Anishinabek Nation, the Haudenosaunee Confederacy, and the Huron-Wendat. It is now home to many First Nation, Inuit, and Métis communities. We acknowledge the current treaty holders, the Mississaugas of the Credit First Nation. This territory is subject of the Dish with One Spoon Wampum Belt Covenant, an agreement to peaceably share and care for the Great Lakes region (LA&PS Land Acknowledgement).

ORGANIZATION OF THE COURSE

All the sessions for this section will be held in person for 2511 A, B, C, and D.

2511 E is online asynchronous except for examinations (midterm and final) which are in person.

Midterm and final exams will be held in-person for all sections.

CALENDAR COURSE DESCRIPTION AND PREREQUISITES

Overview of information systems and technology: how information systems are selected, designed and managed to provide information needed to run organizations successfully. Topics include the strategic role of information systems; ethical considerations; technology; information systems risks; and security control considerations.

Prerequisite: AP/ADMS 1000 3.00. Course credit exclusion: AP/ADMB 2511 3.00.

Students are personally responsible for ensuring that they have the required prerequisites as stated in the course outline or in the course calendar. Students who do not have the prerequisites are at risk of being dropped from the course at any time during the course. The department will not be responsible for refunds resulting from students being dropped from a course due to a lack of appropriate prerequisites.

TECHNICAL REQUIREMENTS FOR TAKING THE COURSE

Several platforms or software will be used in this course (e.g., eClass (previously known as Moodle), Salesforce, PowerPoint, Adobe Acrobat, Word, Zoom) through which students will interact with the course materials and the course director/TA, as well as with one another.

Please review the technology requirements and FAQs for eClass, Zoom and Moodle: https://lthelp.yorku.ca/95441-instructor-fag/how-do-i-access-my-moodle-course

Students will need a stable, higher-speed Internet connection to work with the class website and online quizzes and examinations.

Here are some useful links for student computing information, resources and help:

Student guide to eClass and Moodle: https://lthelp.yorku.ca/moodle

University Information Technology (UIT), Student Services: https://uit.yorku.ca/student-services/

Here are some useful links for student computing information, resources, and help:

- Student Guide to eClass
- Zoom@YorkU Best Practices
- Zoom@YorkU User Reference Guide
- Student Guide to eLearning at York University

To determine Internet connection and speed, there are online tests, such as Speedtest, that can be run. If you need technical assistance, please consult the University Information Technology (UIT) Student Services web page. For more specific assistance, please write to askit@yorku.ca.

COURSE LEARNING OBJECTIVES

The purpose of this course is to provide an overview of the role of information systems in today's organizations and business environment. Specifically, upon completing this course you should be able to:

- 1. Effectively use IS (information systems) terminology in oral and written communication.
- 2. Explain the strategic role of IS by using Porter's competitive forces and value chain models
- 3. Explain the importance of IS in business process management.
- 4. Explain the main ethical and privacy issues related to IS. Identify basic IS security risks and evaluate different types of IS security controls.
- Describe the main technical elements of a company's IT infrastructure and recent developments in the management of hardware, software, networks, and databases.
- 6. Explain the differences between data, information and knowledge with examples.
- 7. Describe the main characteristics of eCommerce, mobile commerce and social commerce.
- 8. Describe the main characteristics of IS including TPS, FAIS, SCM, CRM, ERP, and Business Analytics. Provide applied examples of the use of these systems.
- 9. Explain the role of big data for organizations.
- 10. Describe different IS acquisition strategies and explain the roles that a user can play in each stage of the system development process.
- 11. Develop and implement applications using Salesforce to apply the terms and techniques discussed in the course.

REQUIRED COURSE TEXT / MATERIALS

Course text:

Rainer, Prince, Sánchez-Rodríguez, Splettstoesser Hogeterp and Ebrahimi. 2020. Introduction to Information Systems: Supporting and Transforming Business, Fifth Canadian Edition, John Wiley & Sons, Canada, Ltd.

Any additional required reading materials will be posted on the course web site.

Warning:

- (1) Photocopying more than 10% of a textbook is illegal and may involve penalties. Do not duplicate textbooks or obtain these photocopies.
- (2) Students are reminded of York University's policy regarding academic dishonesty as outlined in the York student calendars and are expected to comply with those policies in the completion of their work.

Software requirements:

The free developer edition of Salesforce is required. Instructions for downloading this software are included in the 1a Max Labs assignment.

Access to The Max Labs Project data files, automated grading tool, learning resources and support system (see https://www.themaxlabsproject.com/ for further information), cost U.S. \$19.99. For further information see the assignments section of this course outline. Note that assignment 1a does not require purchase of the software. Further instructions are available on our eClass/Moodle web site.

FALL 2023 DROP DATES

Last date to add a course without permission of instructor: September 20, 2023 Last date to add a course with permission of instructor: September 28, 2023 Last date to drop a course without receiving a grade: November 08, 2023 If you withdraw between November 09 and the end of classes (Dec. 05), the course remains on your transcript without a grade and is notated as "W".

EVALUATION

Course work	Description and Due Date (See also class website)	Weight
Practice Questions	To be completed during class Best 10 of 11 will be counted.	5%
Weekly quizzes	Individual multiple-choice quizzes to be completed online, submitted before 11:59 PM Monday of each week. Refer to individual sessions for due dates. Best 10 of 11 will be counted.	10%
Max Lab Assignments	Max Labs Assignment Lab 1a, due September 29 Max Labs Assignment Lab 1b, due October 06 Max Labs Assignment Lab 2a, due November 03	18%
	Max Labs Assignment Lab 2b, due November 10 Max Labs Assignment Lab 3a, due November 17 Max Labs Assignment Lab 3b, due November 24	(3% each)
Midterm Examination	Session 6, Common Midterm Examination Covers Sessions 1 through 5. Midterm Exam Date: Saturday, Oct. 21 at 06:00 PM. Students who miss the midterm examination may write the alternative examination with appropriate documentation. Alternative midterm exam: Tuesday, Oct. 31 at 07:00 PM. The dates may change subject to room availability.	27%
Final Examination	Cumulative, covering the entire course. During regular examination schedule, December 7-20 DATES AND TIMES TBA	40%
Total		100%

Practice questions

Practice questions will be completed in class and will be selected by the instructor. Practice question details for each lecture will be provided on the course web site. Attending class and submitting all practice questions in class will grant the student 1 raw mark per session. 10 of 11 sessions will be counted and allocated to 5% of the course

mark. Students must attend the whole class to be eligible for this mark. There is no make up for missed practice questions.

Online weekly quizzes

Weekly quizzes are available on our eClass course website. There will be no make up for missed quizzes. Students registered with Counselling and Disability Services are entitled to additional time for these quizzes and should contact the instructor at the beginning of the course.

Max Labs Assignments

To complete the six Max Labs Project assignments the developer edition of Salesforce.com will be used (available from the Salesforce website). Access to data files, auto grading and support materials for the Max Labs Project are available from the Max Labs web site (cost US \$19.99), and details on how to obtain these resources are part of Lab 1 b.

The process for signing up for Salesforce.com as well as how to complete the lab assignments will be posted on eClass. There is a penalty of 10% for each day late.

Midterm exam

If the midterm examination is missed due to an illness or other extenuating circumstance, the student should supply appropriate supporting documentation to the instructor no later than the next business day after the missed midterm in order to obtain permission to write the midterm at the alternative date. IMPORTANT: students who miss both the originally scheduled examination date and the accommodated date will receive a grade of zero for the midterm. Students who require accommodated time for examinations contact Counselling and Disability Services for a booking at least one month prior to the date of the examination.

LATE WORK POLICY

DO proactively speak to the instructor about how to meet or adjust assignment deadlines. Late work penalty for the submissions is 10% per calendar day.

Missing other coursework

If a student misses any other coursework, they will receive a grade of "0" for that piece of course work unless discussed and approved with the course director with appropriate documentation prior to the due date.

Academic honesty and integrity

Here at York University, we strive to maintain academic integrity to the highest extent possible. Please familiarize yourself with the meaning of academic integrity by completing York University's SPARK <u>Academic Integrity module</u> before completing your first quiz or assignment. Breaches of academic integrity range from cheating to plagiarism (i.e., the improper crediting of another's work or the representation of another's ideas as your own, for example). All instances of academic dishonesty in this course will be reported to the

appropriate university authorities, and can be punishable according to the <u>Senate Policy</u> on Academic Honesty.

To promote academic integrity in this course, students might be required to submit their written assignments to **Turnitin** (via the course eClass site) for a review of textual similarity and the detection of possible plagiarism. In so doing, students will allow their material to be included as source documents in the Turnitin.com reference database, where they will be used only for the purpose of detecting plagiarism. The terms that apply to the University's use of the Turnitin service are described on the Turnitin.com website.

Course Policy on Student Use of Generative Artificial Intelligence (AI)
Students may only use generative artificial intelligence (AI) tools in this course so long as the following two conditions are met:

- Specific generative AI tools are used in accordance with the written guidelines provided for each assessment or activity, and
- The use of generative AI is documented and cited following citation instructions given in the <u>APA</u>.

Use of generative AI outside these two conditions will constitute academic dishonesty under York University's <u>Senate Policy on Academic Honesty</u>. As a student in this course, it is your responsibility to understand when and how generative AI tools can be used to complete your assessments and activities. If you do not know whether an online resource or tool can be used in this course, please contact your instructor for guidance.

About the Grading Scheme

Refer to course web site and details of assignments posted on the course eClass web site.

Grades submitted by an instructor are subject to review by the teaching unit in which the Grades submitted by an instructor are subject to review by the teaching unit in which the course is offered and by the Faculty Council or Faculty Committee on Academic Policy and Planning. Final course grades may be adjusted to conform to program or Faculty grades distribution profiles. Normally, grades appear on grade reports and transcripts as soon as they are submitted to the Registrar's Office. The grading scheme for this course conforms to the 9-point system used in undergraduate programs at York University. For a full description of the York grading system, visit the York University academic calendar at:

https://calendars.students.yorku.ca/2022-2023/grades-and-grading-schemes

Grade	Grade Point	Percent Range	Description
A+	9	90-100	Exceptional
Α	8	80-89	Excellent
B+	7	75-79	Very Good
В	6	70-74	Good

C+	5	65-69	Competent
С	4	60-64	Fairly Competent
D+	3	55-59	Passing
D	2	50-54	Marginally Passing
Е	1	(Marginally below 50%)	Marginally Failing
F	0	(Below 50%)	Failing

EXPANDED COURSE DESCRIPTION

This course provides an overview of information systems and how such systems are selected, designed and managed to provide information needed to run organizations successfully. Students will consider the strategic role of information technology and systems within organizations and in a competitive business environment, as well as the ethical implications of information systems. This course will examine the technical foundations of information systems, their impact on organizational design, management, and their impact on knowledge accumulation and decision-making. Information systems risks, security and control issues are also covered.

ORGANIZATION OF THE COURSE

Session Description and Learning Objectives	Readings, Assignments and Quizzes
Session 1 - September 07 Information Systems and the Modern Organization Learning Objectives: • Understand course evaluation methods, assignment structure and the nature of plagiarism • Identify the reasons you need to be an informed user and how this relates to the difficulty of managing information resources and interacting with the information systems department • Describe information technology jobs • Explain the nature and purpose of data items, information and knowledge and how they are used • Examine the basic components of an information system and interrelationships among components • Explain how IT affects organizations, managers, employees and society	READ Chapter 1 Complete Practice Questions- Details on eClass Reminder: Do Quiz 1, Due Before 11:59 PM Monday, September 25
Session 2 - September 14 Types of Information Systems: Concepts, Management and Strategy	READ Chapter 2

Learning Objectives:

- Discuss the importance of planning for information technology, and the link between IT planning, business planning and strategy
- Explain business process management and the role IT plays as an enabler
- Examine business pressures and how organizations respond to them with the use of IT
- Explain the role of IT in building competitive advantage using Porter's five forces model and value chain model
- Assess which strategies for competitive advantage could match selected organizations
- Discuss the alignment between business strategy and IT and the role of information technology governance

Complete Practice Questions- Details on eClass

Reminder: Do Quiz 2, Due Before 11:59 PM Monday, September 25

Session 3 - September 21

Ethics, Privacy, Information Security and Controls Learning Objectives:

- Discuss the role of ethics in the corporate environment and the major ethical issues raised by the use of information systems
- Describe privacy and explain how IT affects privacy
- Discuss privacy of information and anti-spam legislation in Canada and the implications for IT
- Explain the main threats and risks to information security and information systems
- Describe the purpose and nature of different types of IS security controls and provide examples of each
- Link controls to the threats they could mitigate or prevent
- Explain the roles of business continuity planning and of information systems auditing
- Identify behavioural and computer-based actions you could take to protect your information assets using a riskbased approach

READ Chapters 3 and 4

Complete Practice Questions- Details on eClass

Reminder: Do Quiz 3, Due Before 11:59 PM Monday, September 25

Session 4 - September 28

Data, Information and Knowledge Management Learning Objectives:

- Describe the difficulties of managing data and how they can be mitigated by data governance
- Distinguish among clickstream data, transactional data and master data; apply types of usage to cases
- Use the data hierarchy and build E-R (entity relationship) diagrams
- Explain the characteristics of relational database management systems and their role in information

READ Chapter 5, including the Appendix.

Complete Practice Questions- Details on eClass

Reminder: Do Quiz 4, Due Before 11:59 PM Monday, October 02

reporting Max Labs Assignment Explain the nature of big data, data warehouses and Lab 1a due on Friday, September 29, at 11:59 data marts, their advantages, disadvantages, control objectives and how they facilitate business analytics PM Explain the knowledge management system cycle and describe the role of knowledge management systems in managing explicit and tacit knowledge Provide an example of an SQL query; use E-R diagrams and explain how normalization is accomplished using database joins Session 5 - October 05 **READ Technology Guides** Managing Computer Hardware and Software 1. 2 and 3 **Learning Objectives:** • Discuss the computer hierarchy and explain its impact Complete Practice on IT usage Questions- Details on eClass Define the main hardware and software components of an information system and consider how they are used for business applications Explain the characteristics and uses of different types of Reminder: Do Quiz 5, information systems storage Due Before 11:59 PM • Discuss the differences between system software and Monday, October 16 application software with examples Discuss the advantages and disadvantages of open-Max Labs Assignment source software Lab 1b due on Friday, October 06, at 11:59 PM Describe the types of cloud computing, providing examples of how they are used for differing enterprise computing goals Discuss the benefits of and concerns with cloud computing. Examine strategic issues related to hardware, software and cloud computing to enable effective IT architectures Reading Week October 7 to 13 No classes Session 6 - Midterm exam (Covering Sessions 1 to 5 DO Practice midterm inclusive), Saturday October 21 at 06:00 PM. exam and read the study Students who miss the midterm examination may write tips the alternative examination with appropriate documentation on Tuesday October 31 at 07:00 PM. The dates may change subject to room availability. See "About the grading scheme" section of this course outline for more details. NO CLASSES on Thursday October 19. Session 7 - October 26 READ Chapters 6 and 9

Harnessing Telecommunications Networks, Web 2.0 and Social Computing

Learning Objectives:

- Describe the hardware, software and standards that comprise modern networks
- Explain the telecommunications and network technologies that comprise a telecommunications system and that support the Internet, intranets and extranets
- Discuss the origins and potential future of the Internet
- Discuss the main applications of network technologies in businesses for the purposes of discovery, communication, collaboration and education
- Describe Web 2.0 tools and types of sites
- Describe the benefits and risks of social commerce and methods used for shopping socially
- Explain the impact of social networking on organizations, including innovative uses for marketing, customer service and human resources

Complete Practice Questions- Details on eClass

Reminder: Do Session 7 Quiz 6, Due Before 11:59 PM Monday, October 30

Session 8 - November 02

Utilizing E-business and E-Commerce; Wireless Technologies

<u>Learning Objectives:</u> *E-business and E-Commerce*

- Describe and provide examples of the different types of e-commerce, their mechanisms and e-commerce business models for organizations, consumers and employees
- Explain the different types of electronic payment methods and evaluate their risks and benefits
- Describe ethical and legal issues associated with ebusiness

Wireless Technologies

- Describe and evaluate the main types of wireless transmission media and networks
 Describe the major threats to wireless networks
- Examine the Internet of Things and assess which sensors could be used
- Consider the effects of global positioning systems on the application of mobile computing and mobile commerce

READ Chapters 7 and 8

Complete Practice Questions- Details on eClass

Reminder: Do Session 8 Quiz 7, Due Before 11:59 PM Monday, November 06

Max Labs Assignment Lab 2a due on Friday, November 03, at 11:59 PM

Session 9 - November 09

Using Information Systems within the Organization Learning Objectives:

- Review the different types of information systems and their users
- Examine the benefits and limitations of transaction

READ Chapter 10

Complete Practice Questions- Details on eClass

processing systems, functional area information systems, and ERP (enterprise resource planning) and ERP II Reminder: Do Session 9 Quiz 8. Due Before 11:59 systems Provide examples of these systems for typical pm Monday, November organizations, stating how they would be used 13 • Discuss functional area information systems' reports and their uses Max Labs Assignment Explain how ERP supports cross-functional business Lab 2b due on Friday, processes November 10, at 11:59 PM Session 10 - November 16 **READ Chapter 11** Customer relationship management, supply chain management and information technology Complete Practice Learning Objectives: Questions- Details on Explain the basic concepts of CRM (customer eClass relationship management) and SCM (supply chain management) Reminder: Do Session 10 • Describe the functions and business applications of Quiz 9. Due Before 11:59 multiple types of CRM PM Monday, November Describe problems along the supply chain and how IT 20 can be used to solve them Describe EDI (electronic data interchange) and discuss Max Labs Assignment its advantages and disadvantages Lab 3a due on Friday. Explain how EDI, extranets and portals support SCM November 17, at 11:59 Summarize the combined effects of automated CRM РМ and SCM on businesses Session 11 - November 23 READ Chapter 12 and The Power of Business Analytics **Technology Guide 4** Learning Objectives: Describe roles performed by managers and explain the Complete Practice functions that IT plays in supporting decision making Questions- Details on Describe the business analytics process and its *eClass* supporting pillars Reminder: Do Session 11 Provide the statistical procedures used to facilitate descriptive, predictive and prescriptive analytics Quiz 10, Due Before Describe tools used for data presentation that support 11:59 pm Monday, business analytics and business intelligence (dashboards November 27 and data visualization technologies) Contrast the capabilities of natural and artificial Max Labs Assignment intelligence (AI) systems Lab 3b due on Friday, Describe the types of Al available and how their November 24, at 11:59 application can support business goals PM Session 12 - November 30 **READ Chapter 13** Acquiring Information Systems and Applications

Learning Objectives: • Justify the importance of information technology planning • Describe the processes used to justify IT investments • Discuss the advantages and disadvantages of eight strategies for acquisition of IT applications • Describe the six processes in the traditional systems development process and discuss its advantages and disadvantages • Evaluate the advantages and disadvantages of alternative systems development methods and tools • Decide which acquisition method is best for different requirements or businesses	Complete Practice Questions- Details on eClass Reminder: Do Session 12 Quiz 11, Due Before 11:59 pm Monday, December 04
Session 13 Final Examination During regular examination schedule, December 8 to 23, Cumulative: Covering Sessions 1 - 12 See "Relevant university regulations" section of this course outline for more details.	<u>DO</u> Practice final exam and weekly practice questions

RELEVANT UNIVERSITY REGULATIONS

Should there be any updates to these regulations, you can review the most recent Faculty of Liberal Arts and Professional Studies regulations, which are used by SAS (the School of Administrative Studies) at:

https://sas.laps.yorku.ca/students/school-policies/

Deferred Exams: Deferred standing may be granted to students who are unable to write their final examination at the scheduled time or to submit their outstanding course work on the last day of classes. Details can be found at:

https://www.yorku.ca/laps/sas/academic-resources/deferred-exam-requests/

Any request for Deferred Standing Agreement (DSA) on medical grounds must comply with university regulations. As of the writing of this outline the requirement for an Attending Physician's Statement (APS) form had been suspended. If it resumes, the University will inform you of such resumption.

In order to apply for deferred standing, BCom students must register through the School's website at: https://www.yorku.ca/laps/sas/academic-resources/deferred-exam-requests/

followed by handing in a completed DSA form and supporting documentation directly to the main office of the School of Administrative Studies (282 Atkinson) and adding your ticket number to the DSA form. The DSA and supporting documentation must be submitted no later than five (5) business days from the date of the exam. These requests will be considered on their merit and decisions will be made available by logging into the

above-mentioned link. No individualized communication will be sent by the school to the students (no letter or e-mails).

Students who submit a request in compliance with university regulations or with approved DSA will be able to write their deferred examination during the school's deferred examination period. No further extensions of deferred exams shall be granted. The format and covered content of the deferred examination may be different from that of the originally scheduled examination. The deferred exam may be closed-book, cumulative and comprehensive and may include all subjects/topics of the textbook whether they have been covered in class or not.

Academic Honesty: The Faculty of Liberal Arts and Professional Studies considers breaches of the Senate Policy on Academic Honesty to be serious matters. The Senate Policy on Academic Honesty is an affirmation and clarification for members of the University of the general obligation to maintain the highest standards of academic honesty. As a clear sense of academic honesty and responsibility is fundamental to good scholarship, the policy recognizes the general responsibility of all faculty members to foster acceptable standards of academic conduct and of the student to be mindful of and abide by such standards. Suspected breaches of academic honesty will be investigated, and charges shall be laid if reasonable and probable grounds exist.

Students should review the York Academic Honesty policy for themselves at: https://secretariat-policies.info.yorku.ca/policies/academic-honesty-senate-policy-on/

Students might also wish to review the interactive on-line Tutorial for students on academic integrity, at:

https://spark.library.yorku.ca/academic-integrity-what-is-academic-integrity/

Grading Scheme and Feedback Policy: The grading scheme (i.e. kinds and weights of assignments, essays, exams, etc.) shall be announced, and be available in writing, within the first two weeks of class, and, under normal circumstances, graded feedback worth at least 15% of the final grade for Fall, Winter or Summer Term, and 30% for 'full year' courses offered in the Fall/Winter Term be received by students in all courses prior to the final withdrawal date from a course without receiving a grade, with the following exceptions:

Note: Under unusual and/or unforeseeable circumstances which disrupt the academic norm, instructors are expected to provide grading schemes and academic feedback in the spirit of these regulations, as soon as possible. For more information on the Grading Scheme and Feedback Policy, please visit:

https://secretariat-policies.info.yorku.ca/policies/grading-scheme-and-feedback-policy/

Tests and Exams - the 20% Rule: For all Undergraduate courses, except those which regularly meet on Friday evening or on a weekend, tests or exams worth more than 20% will not be held in the two weeks prior to the beginning of the official examination period. For further information on the 20% Rule, please visit:

http://secretariat-policies.info.vorku.ca/policies/limits-on-the-worth-of-examinations-in-

the-final-classes-of-a-term-policy/

Reappraisals: Students may, with sufficient academic grounds, request that a final grade in a course be reappraised (which may mean the review of specific pieces of tangible work). Non-academic grounds are not relevant for grade reappraisals; in such cases, students are advised to petition to their home Faculty. Students are normally expected to first contact the course director to discuss the grade received and to request that their tangible work be reviewed. Tangible work may include written, graphic, digitized, modeled, video recording or audio recording formats, but not oral work. Students need to be aware that a request for a grade reappraisal may result in the original grade being raised, lowered or confirmed. For reappraisal procedures and information, please visit the Office of the Registrar site at:

http://myacademicrecord.students.yorku.ca/grade-reappraisal-policy

Accommodation Procedures: LA&PS students who have experienced a misfortune or who are too ill to attend the final examination in an ADMS course should not attempt to do so; they must pursue deferred standing. Other students should contact their home Faculty for information. For further information, please visit:

http://ds.info.yorku.ca/academic-support-accomodations/

Religious Accommodation: York University is committed to respecting the religious beliefs and practices of all members of the community and making accommodations for observances of special significance to adherents. For more information on religious accommodation, please visit:

https://w2prod.sis.yorku.ca/Apps/WebObjects/cdm.woa/wa/regobs

Academic Accommodation for Students with Disabilities (Senate Policy)

The nature and extent of accommodation shall be consistent with and supportive of the integrity of the curriculum and of the academic standards of programs or courses. Provided that students have been given sufficient notice about their accommodation needs, instructors shall take reasonable steps to accommodate these needs in a manner consistent with the guidelines established hereunder. For more information, please visit the Counselling and Disability Services website at:

https://secretariat-policies.info.yorku.ca/policies/academic-accommodation-for-students-with-disabilities-guidelines-procedures-and-definitions/

York's disabilities offices and the Registrar's Office work in partnership to support alternate exam and test accommodation services for students with disabilities at the Keele campus. For more information on alternate exams and tests please visit: http://www.yorku.ca/altexams/

Please alert the Course Director as soon as possible should you require special accommodation.

Effective date: September 01, 2023